

Strategic Plan Goal	Council Priority	Action/Status
Foster a healthy, engaged and connected community		
	<ul style="list-style-type: none"> - Increase Town Hall Meetings 	<ul style="list-style-type: none"> - Schedule 3 Town Hall meetings/year (exception election year). One in each Ward with the Ward Councillor facilitating the meeting. Schedule in July/August. - Action: Staff report for Council's consideration to determine dates – January 2019
	<ul style="list-style-type: none"> - Communicating Council Key Decisions 	<ul style="list-style-type: none"> - Consider blogging - Action: review as part of the Communications Plan Update – 2020.
	<ul style="list-style-type: none"> - Confirm Support for Provincial Community Transportation Grant for a Bus Service 	<ul style="list-style-type: none"> - Aligns with 2018 Strategic Plan – Rural Transportation Pilot - Meetings have been held with local MPP, including briefing materials, to determine status of the funding - Still waiting for Province to confirm status of the funding - Action: Mayor & CAO to meet with MPP
	<ul style="list-style-type: none"> - Causeway Improvements – Plan for Township sidewalk 	<ul style="list-style-type: none"> - Aligns with Township's Trails Master Plan and the County's Active Transportation Plan - Action: Staff to request updated information from the County of Peterborough on the Causeway project to facilitate discussions on the scope of the project, timing, expectations and cost sharing in order to develop a report to Council in Q2-Q3 2019. -

Achieve excellence in governance and service delivery		
	<ul style="list-style-type: none"> - Fiscal approach to respond to reduced/zero OMPF funding/general scaling back of provincial funding 	<ul style="list-style-type: none"> - Status of OMPF unknown - Action: Annual budget process
	<ul style="list-style-type: none"> - Maintaining lowest tax rate in the County - Identify cost savings through the budget process 	<ul style="list-style-type: none"> - Ongoing review of practices and processes to identify efficiencies and costs savings - Action: Annual budget process.
	<ul style="list-style-type: none"> - Expand leaf and yard waste pick-up in Ennismore and throughout the Township 	<ul style="list-style-type: none"> - County of Peterborough program - Action: Council Resolution to lobby the County of Peterborough to expand leaf and yard waste collection – Q1 2019.
	<ul style="list-style-type: none"> - Implement Land Acknowledgement Statement 	<ul style="list-style-type: none"> - Action item identified through the Community Economic Development Initiative (CEDI). - Action: CEDI group to bring forward recommendation for Council consideration in 2019.
	<ul style="list-style-type: none"> - Building & Planning Department - Customer Service Improvements 	<ul style="list-style-type: none"> - Action: Discuss as part of the 2018-2022 - Term Review - Q1-Q4 2019.
	<ul style="list-style-type: none"> - Short Term Rental Policy Development 	<ul style="list-style-type: none"> - Short Term Rental Policy development included in the Building & Planning Department's Work Plan 2018 and brought forward into 2019 (policy development pending outcome of current Court action). - Action: Phase 1 - Develop Terms of Reference for Stakeholder Consultation Process – CAO work plan item 2019

	<ul style="list-style-type: none"> - Waste Reduction Initiatives - Minimize impacts to ratepayers 	<ul style="list-style-type: none"> - Action: Project Underway - CAO/Public Works –work plan item 2019
	<ul style="list-style-type: none"> - Name Tags for Staff - On-hold music 	<ul style="list-style-type: none"> - Action: order name tags for administration staff in 2019 and investigate phone system enhancements while on-hold – Q1 2019.
	<ul style="list-style-type: none"> - Young’s Point Public Realm Improvements 	<ul style="list-style-type: none"> - Aligns with Community Improvement Plan 2018 - Public realm improvements and engineering plans have been developed - Action: 2019 Capital Budget proposes to complete the design and tender for Phase 1 in Q3-Q4 2019 (road reconstruction, sidewalk and storm water works).
Support a sustainable, balanced and investment-ready community		
	<ul style="list-style-type: none"> - Impacts of new Provincial Agricultural and Natural Heritage Features Mapping 	<ul style="list-style-type: none"> - Circulated support Resolution to Ontario Municipalities – 17 letters received; 12 supported; 5 received for information - Action: Applied to lobby the Province on this issue at the January 2019 ROMA conference.
	<ul style="list-style-type: none"> - Review Severance Policies 	<ul style="list-style-type: none"> - Official Plan (OP) update - Building & Planning Department work plan item 2019 - Action: Discuss as part of the Official Plan review.
	<ul style="list-style-type: none"> - Official Plan Review/Update – 	<ul style="list-style-type: none"> - Aligns with 2018 Strategic Plan

	<p>arrange for Council Strategic Plan session to discuss Council priorities</p>	<ul style="list-style-type: none"> - OP Review project underway – Building & Planning Department work plan item 2019 - Action: Staff to prepare report outlining the OP scope of work and project timing and schedule Council strategic planning session Q1 2019.
	<ul style="list-style-type: none"> - Affordable/Expansion of Housing Life Cycle Options/Tiny Houses 	<ul style="list-style-type: none"> - Aligns with 2018 Strategic Plan - OP Review project underway – Building & Planning Department work plan item 2019 - Second Unit By-law passed – December 2018 – expands housing opportunities. - Action: Discuss Official Plan policies to support affordable housing options, mix of housing types, densities, minimum housing size etc...
	<ul style="list-style-type: none"> - Seniors Residence Bridgenorth /Ennismore - Connect with Potential Developers 	<ul style="list-style-type: none"> - Review previous research on housing options for seniors housing in Bridgenorth and Ennismore including Responsibility Agreements related to communal water systems - Action: Staff to provide report to Council including information related to Responsibility Agreements - 2020.
	<ul style="list-style-type: none"> - Natural Gas Expansion 	<ul style="list-style-type: none"> - Aligns with 2018 Strategic Plan and Economic Development Plan - Community & Corporate Department work plan item 2019 – monitoring. - Action: Monitor Provincial planned announcement of programs to address natural gas expansion
	<ul style="list-style-type: none"> - Broadband Expansion 	<ul style="list-style-type: none"> - Aligns with 2018 Strategic Plan and Economic Development Plan - Nexicom (Phase 1) - planning fibre expansion from Bridgenorth to 3rd Line – immediate service for Ward/Chemong Road businesses/residences. Project to

		<p>commence spring 2019</p> <ul style="list-style-type: none"> - Nexicom (Phase 2) – further fibre/broadband expansion throughout Bridgenorth - Nexicom (Phase 3) – reviewing fibre expansion on the 8th Line from Bridgenorth to Lakefield - Action: invite Nexicom to present to Council to provide project details. - Action: maintain communications with Nexicom on project development.
	<ul style="list-style-type: none"> - Expand Marketing of the Community 	<ul style="list-style-type: none"> - Aligns with Economic Development Plan 2018 and Marketing Strategy 2018 - Marketing outside of the community using our marketing campaign slogan – “<i>Our Small Towns =</i>” and look for joint marketing opportunities with regional partners (e.g. PKT). - Action: 2019 Economic Development Budget proposed to include costs for marketing campaigns.
	<ul style="list-style-type: none"> - Economic Development & Business Committee – Community Outreach 	<ul style="list-style-type: none"> - Work with the EDBC to identify opportunities for members to be involved in community outreach. - Action: discuss community outreach ideas with the new EDBC.

Goal: Cultivate partnerships and promote collaboration		
	<ul style="list-style-type: none"> - Seek Long Term Care Bed Allocations 	<ul style="list-style-type: none"> - Aligns with 2018 Strategic Plan - Maintain communications with AON Inc. on their Lakefield South development project. - Action: Applied to lobby the Province on this issue at the January 2019 ROMA conference.
	<ul style="list-style-type: none"> - Pursue a Cultural Master Plan 	<ul style="list-style-type: none"> - Aligns with previous Township Cultural Mapping project - Action: Review opportunities for funding and consider the development of such Plan pending funding during this term of Council.
	<ul style="list-style-type: none"> - Explore opportunities to maximize use of the upper level of the Memorial Hall – Cultural Space. 	<ul style="list-style-type: none"> - Action: Request that the Library Board provide an update to Council on the Lakefield Library Expansion Feasibility Study 2016. - Action: Pending potential funding to develop a Cultural Master Plan consider including redevelopment of the Memorial Hall as a specific component of this Plan.
	<ul style="list-style-type: none"> - Explore opportunities to maximize use of the upper level the Lakefield Police Station/Chamber office 	<ul style="list-style-type: none"> - Application made to the Enabling Accessibility Fund to develop this space as a business incubator including necessary renovations - Action: 2019 Capital Budget proposed to include costs to develop engineering/architectural plans to be ‘project ready’ pending funding. -

	<ul style="list-style-type: none"> - Hire dedicated staff to coordinate training and engaging library system volunteers 	<ul style="list-style-type: none"> - Action: refer to Library Board
	<ul style="list-style-type: none"> - Strickland Street Improvements – partnership with Douro-Dummer/Morton Healthcare Centre 	<ul style="list-style-type: none"> - Renew engagement with Douro-Dummer and the Morton Healthcare Centre Board - Bring forward during this term of Council to review options - Action: Staff to prepare Council report to review history.